



TOWN COUNCIL STUDY SESSION AGENDA
June 25, 2018
5:30 PM

I. Town Council Items

II. Study Session Items

1. Community Contribution Recipient Presentation - DC Youth Initiative Guests - 10 minutes
2. Community Development "White Board" Discussion - Fussa/Rogers - 30 minutes
3. Economic Development Quarterly Update - Carlson - 30 minutes



Overview
Vision
Mission
Funding

Programs

Special
Events

Community

Strategic
Goals

Douglas County Youth Initiative

Douglas County Youth Initiative Overview

This report chronicles the history and the activities of the Douglas County Youth Initiative. In the past 14 years, DCYI has experienced tremendous growth and success. This report will detail the many programs under the DCYI umbrella, activities and strategic goals.

Of particular pride is that DCYI is a great example of funders coming together to support this program. In 2004, the Partnership of Douglas County Governments decided to look into County-wide youth and family services. This was due in part to the Columbine High School shooting, but was also due to the fact that there were few youth activities in the County. As such, the Partnership decided to convene a sub-committee to investigate and report back.

The sub-committee researched and recommended a County-wide initiative be convened to serve the entire County. Their focus was teen suicide prevention, substance abuse prevention, safe teen driving, mental health, and juvenile justice.

From that 1st sub-committee, to where we are now, we see the success of everyone working together! DCYI is a community asset serving the schools, the legal system, child welfare, the community-at-large, and most importantly, the children and families of Douglas County. From assisting students graduate from high school, to keeping families together and self sufficient, the Youth Initiative is an effective program.

“DCYI - an opportunity to assist children and families while bringing the entire community together; addressing pressing and complex issues; and providing education and resources to assist Douglas County children and families.”



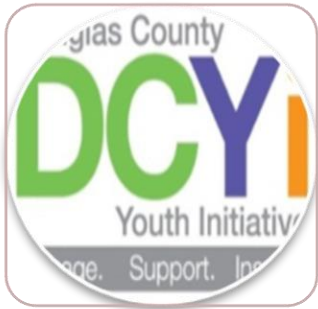
The Youth Initiative is a collaborative project funded and overseen by the following members of the Partnership of Douglas County Governments:

- Douglas County School District – Director, Wendy Vogel, Staci McCormack
- Douglas County Government – Commissioner Diane Holbert, Barbara Drake, Maureen Waller
- City of Lone Tree – Councilman Jay Carpenter
- Town of Castle Rock – Councilman Jason Bower
- Town of Parker – Councilman Josh Rivero
- Library District – Trustees
- Highlands Ranch Metro District – Director, Renee Anderson
- Larkspur – Sharon Roman, Deputy Clerk

Specific Role of the Youth Services Program Manager

Responsible for the implementation of a Countywide Youth Services Program including the provision and oversight of specific services and events that address community needs. Coordinate with community members on activities, trainings, technical assistance and evaluation activities. Supervise WrapAround staff.

- * **Strategic and Project Planning, Development and Implementation:** Work with DCYI (Douglas County Youth Initiative) Advisory Council, comprised of all County local-elected officials, youth, and key agency staff to continually assess community wide youth needs and collaborate to develop DCYI strategic plans. Implement and research new, innovative strategies to address youth needs.
- * **Project Implementation:** Coordinate and implement program activities for County-wide initiatives, including implementation of trainings, workshops and conferences, provision of technical assistance, and preparing regular communication.
- * **Liaison:** Develop and maintain collegial contact with County-wide agencies.



Vision and Mission

Founded by Douglas County elected leaders in 2005, DCYI is a collaborative program, assisting the County-at-large with issues pertaining to youth and families.

Vision

The Douglas County Youth Initiative envisions a community in which youth are involved, valued, productive, protected and healthy.

Mission

Our mission is to unite the Douglas County community, including youth, parents, agencies, governments, schools, nonprofits and other adults, in our mutual efforts to:

- Collaborate effectively as a seamless continuum of services.
- Advocate for system improvements that will better serve youth and families of Douglas County.
- Support youth and encourage their contributions to the broader community.
- Effectively intervene with youth who are endangered by their decisions and/or situation.
- Support and expand opportunities for youth to express viewpoints.
- Support parents with resources, education and unconditional care.

Funding

Each DCYI partner enters into an IGA. Contributions are below, and have only increased one time in 2013:

Douglas County School District Re-1:	\$35,750
Douglas County:	\$35,750
Douglas County Libraries	\$19,800
Town of Castle Rock:	\$19,800
Town of Parker:	\$19,800
City of Lone Tree:	\$19,800
Highlands Ranch Metro District	\$19,800

*Douglas County School District Re-1	\$40,000
*Douglas County:	\$40,000



Additional Funding:

- 2016 - 2018 - State Grant
- TANF dollars for WrapAround families
- DHS CORE dollars for eligible families
- 2017 DCSO – Grant awarded to DCSD to expand Sources of Strength
- 2017 and 2018 - Local Dollars given to Outstanding Youth Award recipients





Programs

WRAPAROUND

PROJECT UPSTREAM

SOURCES OF STRENGTH

WRAPAROUND – A FAMILY ENGAGEMENT PROGRAM

High-Fidelity Wrap-Around Quick Facts

Who It's For?

Youth with significant mental health challenges and their families.



What It Does?

Partners with kids & families to develop a sound plan that ensures families feel supported & needs are met.



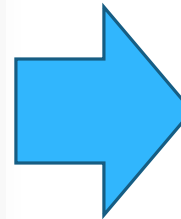
Why It's Better?

Offers individualized solutions customized to individual needs; youth and families take ownership of their plan.



How Long Does It Take?

The process generally takes 10-14 months.



- **Goals are met** – Measurable percentage of the family's WrapAround goals are met.
- **ROI** – On average, the cost to provide WRAP services to a family is \$3,500, with cost savings averaging \$5,000-\$20,000.
- **Cost savings** – WRAP services are saving the community money; see the following slides.

WrapAround:

Wrap Around Program:

One Full time
Facilitator and
Family Support
Partner

In 2017, DCYI received 150 referrals, and worked with 80 families, representing 200 individuals. WRAP's conservative potential cost savings to Douglas County, due to less disruption in school, students completing high school, fewer law enforcement contacts, receiving appropriate and needed services, etc., is thought to be between \$550, 000—\$750,000 annually, as determined by an average 60% rate of involvement in the 10 life domains. Please see next slide for further information.

"By working with WrapAround, our family was able to successfully work through many issues that resulted in greater stability and safety for our family ."

*-WRAP FAMILY
(Family had an open
Child Welfare case.)*

WrapAround's Ten Life Domains

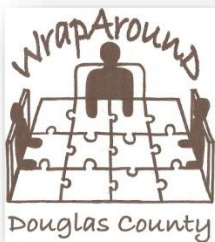
1. SCHOOL	2. MENTAL HEALTH DX	3. CHILD WEL- FARE	4. COURT	5. POLICE/ DCSO	6. GEN.	7. HEALTH	8. BASIC NEEDS NOT MET	9. PARENTING	10. FINANCES
TRUANT	HOSPITALIZED	OUT OF HOME RISK; LOW, MED, HIGH	CHARGES	GENERAL INVOLVE- MENT	DV	SUB- ABUSE	HOUSING	LACK OF PARENTING SKILLS	LACK OF RESOURCES
DIS- RUPTIVE / REPEAT DIS- MISSALS	MH DIAGNOSIS	DHS INVOLVE MENT?	PROBATION	REPEAT VISITS	TRAUMA	DIS- ABILITY	TRANS- POR- TATION	BEYOND CONTROL OF PARENT	UNDER EMPLOYED
EX- PELLED	BIPOLAR	Voluntary case open?	DYC	KNOWN TO PATROL AS HIGH RISK	ADOPTED	ILLNESS	FOOD	FAMILY CONFLICT	UNEMPLOYED
SUB- STANCE ABUSE	SUICIDE / SUICIDAL IDEATION	Referrals	PRE TRIAL		FOSTER CHILD	OBESE	NO HEALTH INSUR- ANCE	LACK OF RESOURCES; TRAINING, EDUCATION	UNDER INSURED/NOT INSURED
BULLIED	CUTTING	Screen outs	OPEN NEGLECT CASE		INCARCA- RATED PARENT	TBI	HIGH COST	LACK OF NATL SUPPORTS	CAN'T AFFORD DEDUCTIBLE
IEP/SSN/ BEHV PLAN	PTSD		DIVERSION		HI CON- FLICT DIVORCE	MS		LACK OF RESPITE	

WrapAround Family #1 summary: Highlands Ranch, mom, dad, and one son

- 7TH Grade male
- Autism DX
- Refl. came from school and DHS
- School conflict between parents and school
- From his SSN teacher: “one of the toughest kids I’ve ever worked with”
- Picked up charges for attacking his mom; beats up mom
- Runs away
- Need for on-going parenting skills
- Chaos in the home
- Lack of natural supports
- High deductible – lots of out-of-pocket expenses

DOMAINS IDENTIFIED:**SPECIFICALLY:**

1. School	BEHAVIORS; OFTEN REMOVED; PRESENTED AS A DANGER TO STAFF	Y
2. Mental Health	MOC; TRAUMA, PTSD; CHILD, MOOD DISORDER AND OCD	Y
3. DHS	YES; OPEN CASE WHEN WE RECVD WRAP REFL	Y
4. Courts	YES; OPEN CASE	Y
5. Law Enforcement	YES; REPEAT VISITS	Y
6. Resources	YES; NEED HELP WITH ID'ING RESOURCES; ID NATURAL SUPPORTS, RESPITE, MEDIATION BETWEEN SCHOOL AND PARENTS	Y
7. General Health	DD dx	Y
8. Parenting	YES; BEYOND CONTROL; LACK OF STRUCTURE	Y
9. Financial	YES; CANNOT AFFORD IN-HOME SERVICES	Y
10. General	NO	N
10 DOMAINS	#9 – 90%	

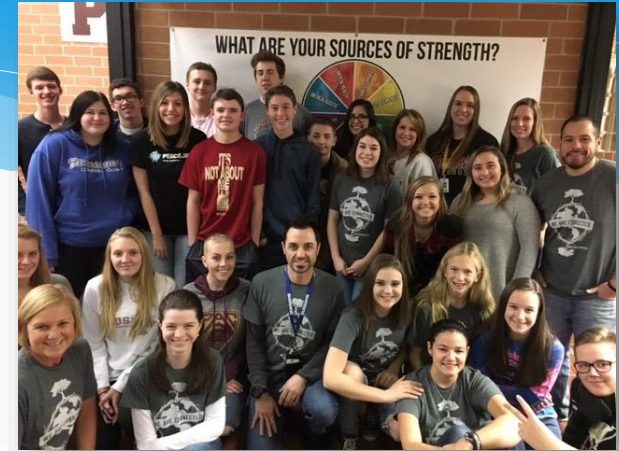
Potential cost savings:1ST Quadrant/ 1-25%: \$0-5,0002ND Quadrant/ 26-50%: \$6,000-10,0003RD Quadrant/ 51-75%: \$11,000 – 15,0004TH Quadrant/ 76-100%: \$16,000 – 20,000

ABLE TO HELP CLOSE THE DHS CASE AND THE COURT CASE. HELPED GET CHILD SERVICES VIA DP; HELPED IDENTIFY SUPPORT FOR THE FAMILY; HELPED MOM WITH RESPITE; OBTAINED IN-HOME SERVICES SO PARENTS COULD LEARN EFFECTIVE PARENTING STRATEGIES; CHANGED TO AN APPROPRAITE SCHOOL; NO POLICE INVOLVEMENT; NO CHARGES; HELPED TO KEEP CHILD SAFE IN THE HOME

Project Upstream



- A program of the Mental Health Initiative, and now DCYI, this program offers facilitated meetings for all DCSD middle schools.
- Upstream and DCSD work together, along with various community partners, to facilitate meetings for DCSD staff, families and community partners to help with resources to mitigate risk factors.
- An example – a 7th grader is missing school, not fitting in, is angry, poor grades – so a Project Upstream meeting is scheduled with teachers, counselors, family and student. A Facilitator comes in and helps all involved come up with a plan to help student improve in all areas, hopefully preventing the youth from school discipline and community involvement.



DCYI learned of Sources of Strength following a Youth Congress. Not wanting to duplicate suicide prevention efforts, DCYI worked with DCSD to support this program, help increase the schools that offer Sources, and helped find funding (\$25,000 via the DCSO).



What is Sources? Sources of Strength is a youth suicide prevention model designed to harness the power of peer social networks to change unhealthy norms and culture, ultimately preventing suicide, bullying, and substance abuse. The mission of Sources of Strength is to prevent suicide by increasing help seeking behaviors and promoting connections between peers and caring adults. Sources of Strength moves beyond a singular focus on risk factors by utilizing an upstream approach for youth suicide prevention. This upstream model strengthens multiple sources of support (protective factors) around young individuals so that when times get hard they have strengths to rely on.

Over the past few years, Sources is credited in saving at least 7 Douglas County teens, who had planned on dying by suicide.

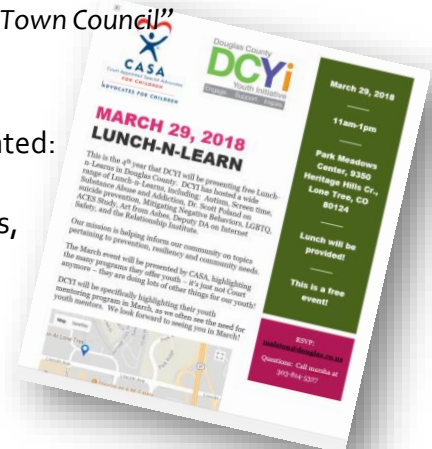


Special Events

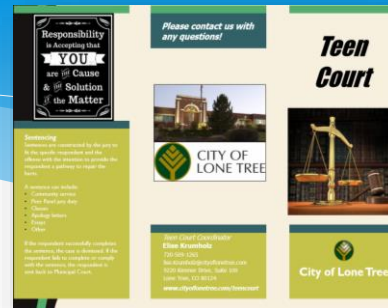


Special Events

- **Youth Congress** – in 2017, 200 students attended; District Attorney Brauchler was the Key-Note Speaker; youth presented resolutions to Community Leaders on the following topics:
 - Community Events for Older Teens; Vocational Training; Mental Health in Schools; Truancy; Unified Curfew; Expanding Community Service opportunities; Youth Representation at Local Government Level
 - Youth Congress past speakers: Reggie Rivers, a Teen Court Mock Trial, a Mayoral Forum, Dr. Jim Baroffio, child psychologist, Deputy DA on Internet safety, and the Co Fiscal Institute
- **Outstanding Youth Awards** – Ten local teens are honored each year; in 2018 four students received \$1,000 each by local donors. Recent email: "Thank you Marsha! I was honored to attend this event and congratulate these amazing teens! Melissa Coudeyras, Castle Pines Town Council"
- **Quarterly Community Educational Series**– Topics presented: Autism, Appropriate Screen time, Substance Abuse and Addiction, Dr. Scott Poland on suicide prevention, Mitigating Negative Behaviors, LGBTQ, ACES Study, Art from Ashes presentation, Deputy DA on Internet Safety, presentation from the Relationship Institute and Overview of the CASA Mentoring Program



Community! Offer trainings and workshops



- DCYI presented Art from Ashes workshop: ***“He has loved having the opportunity to be a part of this group. Thank you so much for including him.”***
- Soccer! Partnering with: church, Tri-County Health, and school district: ***“This girl has been wanting to play soccer for 2 years and could not find a group that fit her needs. I’m so happy she has this opportunity I could cry. “ “This is AWESOME! Thank you! District Court Magistrate, 18th Judicial District***
- Drugs in your community presentation in Parker
- Dr Scott Poland: Nationally recognized speaker on teen suicide prevention and school violence – partnering with DCSD
- Tall Cop presentation with DCSD and DCYI: High in Plain Sight
- DCYI strives to provide rapid family response and community support for families and professionals
- DCYI supports the community with resources, education and coordination
- Publishes the extensive Family Resource Guide: <http://www.douglas.co.us/documents/douglas-county-youth-and-family-resource-guide.pdf>
- Courts: DCYI provides WrapAround services for some juveniles in Truancy Court
- Teen Court: DCYI helped implement Teen Court in Lone Tree after a Youth Congress Teen Court presentation



DCYI Goals, 2018-19:

- Continue assisting students in graduating from High School
- Investigate additional family engagement tools to address needs
- Respond to community needs and provide tools to address needs: Assess County-wide youth and family needs via a Youth and Family Survey in 2019
- Increase attendance to various events
- Continue to partner with various entities so the work being done is shared to the entire community and not duplicated;
- Work with DP to help those in their various programs remain in home
- Have Credentialed staff for WrapAround

DCYI Mission:

- Effectively intervene with youth who are endangered by their decisions and/or situation.
- Support parents with resources, education and unconditional care.
- Support youth and encourage their contributions to the broader community.
- Support and expand opportunities for youth to express viewpoints.
- Collaborate effectively as a seamless continuum of services.
- Advocate for system improvements that will better serve youth and families of Douglas County.



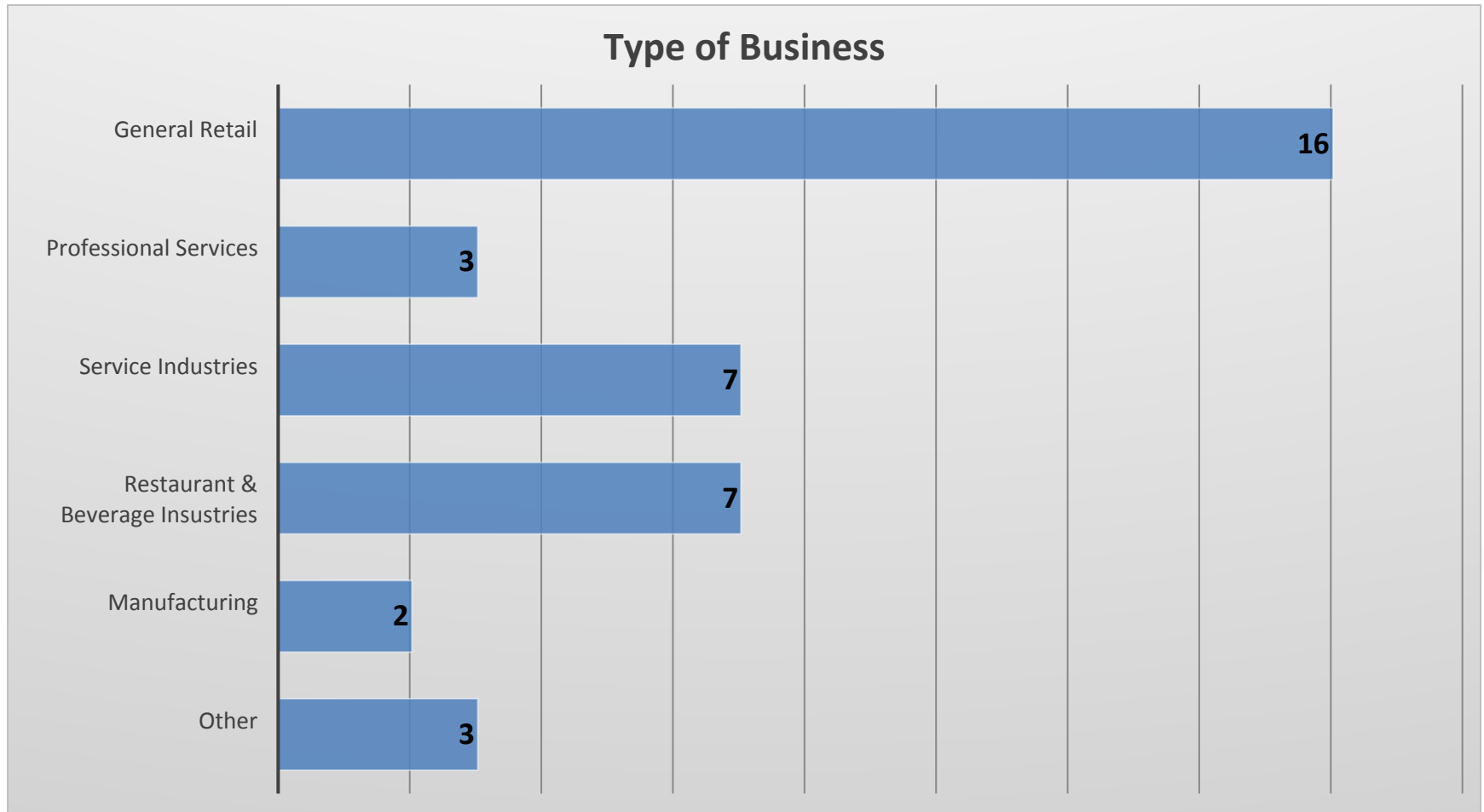
Douglas County Youth Initiative video.mp4



^{Town of}
Parker COLORADO
ECONOMIC DEVELOPMENT DEPARTMENT

Economic Development
Q2 - 2018

Business Retention Visits



Business Retention

Geographical Areas Visited	# of Visits
Cottonwood Retail Area	2
Crown Point Retail Area	3
Lincoln Ave & Jordan Rd	1
Parker Rd & Lincoln Ave	4
Mainstreet & Parker Rd	10
Flatacres Retail Area	8
Dransfeldt Light Industrial Area	8
Stroh Ranch Retail Area	1
Other Areas	3
Total	38



Marketing Update

- Website content strategy
 - Upgraded news and media
 - Content re-work completed
 - New look for largest employers list
 - Simplified for user friendliness
- Set up of social media pages
 - LinkedIn and Facebook
 - Outreach to West coast, central plains, local growth companies



Business Recruitment

- Healthcare Opportunities
 - Health based Wellness Center (RVU affiliated)
 - MOB exploration (north and south)
- Multiple Restaurant Prospects (Associated w/ retail developments)
- Continued Retail Growth
 - Kings Point
 - Pine Bluffs Commercial/Retail
 - Lincoln Business Center



Retail Developments Currently Underway

- Takoda Tavern
- Dransfeldt Business Park
- Reata West
- Pine Bluff Commercial
- Stroh Crossing
- Country Meadows
- Parker Pointe



Expanding Tax Base

	<u>YTD 2018</u>	<u>YTD 2017</u>	
Residential			
- Permits	89	421	
- Valuation	\$32.5M	\$154M	
Multi-Family			
- Units	188	358	
- Valuation	\$28M	\$48.5M	
Commercial			
- Permits	204	1024	
- Valuation	\$6.5M	\$56M	
- Square Footage	29K	469K	
Total Valuations	\$70M	\$271M	

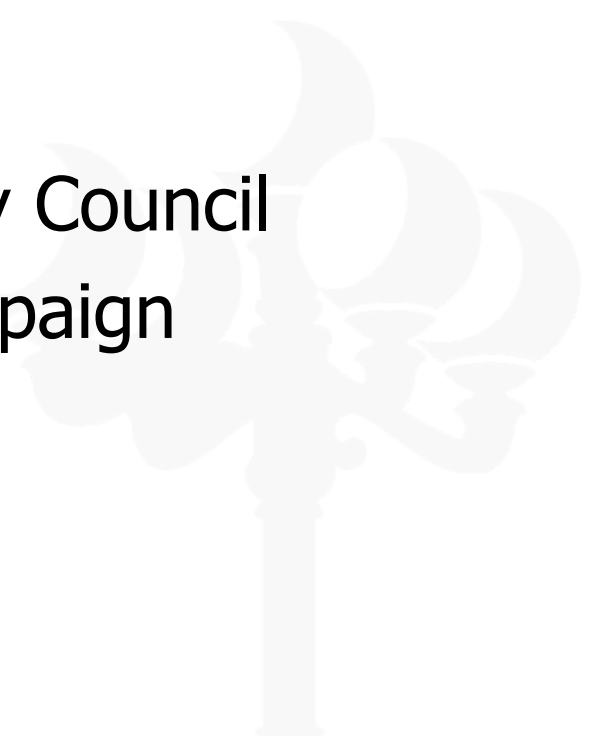
Budget Impacts

- Delay Underlying Analysis
 - Market Analysis Study - Key Development Sites
 - Retail Demand Study – Refine/Focus Strategy
- Workforce Development Engagement
- Increased Industry Sector Involvement



Coming in 2018

- Continued Targeted Annexation
 - Pine/Parker
 - Bowey Property
 - Phased Highfield Approach
- Site Selector Conference
- Economic Development Advisory Council
- “What Will Your Story Be?” Campaign



Questions

